Annual Report 2015

Building healthy & resilient cities from coast to coast

Photo credit: Mike Derblach

Photo credit: School Marguerite D'Youville

Photo credit: Jay Carter
Table of Contents

Message from the CEO

Program Highlights

- Building healthy connections for children and youth and their natural environment
- 100in1Day citizen-led interventions result in permanent change
- Making outdoor teaching on a daily basis achievable and sustainable
- Empowering youth through hands-on environmental action
- Hamilton City Action Campaign
- Vancouver community reduces ecological footprint by 12%
- Rediscovering the Lower Don

Financial Statement

Leadership Team

Our Supporters
To prepare for the future, we need to prepare for change. That’s why Evergreen’s work this year focused on the many ways we need to make our cities adaptable, healthy, and resilient. From individuals, to neighborhoods, to entire municipalities, we’re working to get Canada ready for coming changes, whether to our lifestyles or the climate.

Building resilient behaviour is easiest when we’re young, so I’m thrilled by the impact our children’s programs have had this year. We’re making big strides and multiplying the work of Toyota-Evergreen Learning Grounds. Instead of partnering with one school at a time, we’re working with entire school boards. It’s bringing more green into school grounds across the country and introducing nature into the everyday lives of more children. Our programs at Evergreen Brick Works are also attracting more children than ever before. Between camps, clubs, weekend activities, and the Visiting Schools Program, you’re never far from the sound of kids experiencing how fun it is to play and learn outdoors.

In 2015, Evergreen empowered citizens and neighborhoods to build resilience and prepare for change. Through 100In1Day, we catalyzed the creativity and energy of thousands of Canadians, generating 450 different urban interventions in Toronto, Vancouver, Halifax, and Hamilton. Their ingenuity is astounding and shows the potential of many people making small changes. Project Green Bloc took that effect to the neighborhood level. 2015 saw the conclusion of Vancouver’s Riley Park neighborhood’s three-year effort to reduce their ecological footprint and the results were impressive. The community’s tremendous response showed how much can be achieved when we rally around a common goal.

This year we also worked with cities to become more healthy and resilient. In Hamilton, Evergreen opened a community storefront to support our efforts to help revitalize the city. The space has been a major success and we’re engaging thousands of people to imagine and plan for a thriving future. Here in Toronto, we’re working with the city to create a 200-hectare superpark on the edge of downtown. The Don River Valley Park promises to be a cultural destination filled with art performances and sculptures, as well as a natural asset for dealing with flooding and extreme weather.

As always, Evergreen’s successes wouldn’t be possible without our staff, volunteers, donors, sponsors, and Board of Directors. Thank you for keeping Evergreen, and our cities, thriving.

Yours,

Geoff Cape
Chief Executive Officer
Program Highlights
Building healthy connections for children and youth and their natural environment

Connecting children with nature is fundamental to Evergreen’s mission to inspire action to green cities. As urban populations rise around the world, more children are growing up in cities where meaningful interactions with the natural world are becoming increasingly difficult to access. At Evergreen Brick Works, thousands of children and youth are introduced to the wildest parts of the city and given a whole new perspective and sense of place within their home communities through the Visiting Schools Program, camps, clubs, weekend activities and family fun events.

In 2015, the Visiting Schools Program welcomed more than 4500 students to Evergreen Brick Works. Nearly 2000 of these students were able to do so through bursary funding aimed at increasing program accessibility for underserved communities in the Greater Toronto Area. Many of these schools serve communities with a high number of new Canadians. Evergreen is proud to welcome these families and introduce them to Canadian nature and wildlife, and some quintessentially Canadian pass times.

“The commitment to connect children and youth with the natural world extends far beyond the classroom.”
2015 saw 100 residents from the Rose Avenue Public School community attend the first annual Family Skate Night. Located in the heart of St. James Town, Rose Avenue serves an incredibly diverse neighbourhood with a large number of newcomer families. The free skating evening provided many of these families their first opportunity to enjoy ice skating, and has become an annual highlight for the Rose Avenue community and Evergreen’s School Program staff.

The commitment to fostering connections between children and youth and the natural world extends far outside the classroom. Evergreen Brick Works’ camps and clubs demonstrate the joys of outdoor play and active living, and the Children’s Garden weekend activities offer many opportunities to reintroduce children and their families to nature. Evergreen believes encouraging risky play and allowing for self-directed, inquiry-based learning fosters a deeper sense of connection with the natural world and helps children grow into happy, self-sufficient adults. By facilitating active, hands-on ecological programs for children and youth from across the GTA, Evergreen is engaging and inspiring a new generation of people with a sense of optimism and commitment to living sustainably and healthily in concert with the built and natural worlds that surround them.

By the Numbers

- **4526** Student Visits through Visiting School Program (1865 were bursary students)
- **880** Children and Youth Camp participants
- **139** Classes offered
100in1Day citizen-led interventions result in permanent change

Civic-minded Canadians across the country came together for this year’s 2nd annual 100in1Day event held on June 6 to celebrate the cumulative power small changes can have on a city. This global festival provides a platform for citizens to join or lead an activity or for an organization to create a presence in the community for one day or longer.

“100In1Day Canada is part of a growing global movement that is changing how people interact with their cities,” says Lhazan Nedup, Project Manager, Evergreen. “The festival of citizen engagement brings people together and inspires citizen involvement for change. Having the power to motivate leaders to consider new approaches to problems aids in producing ideas that can grow beyond just one day.”

Led by Evergreen, citizens in Toronto, Hamilton, Vancouver and Halifax were encouraged to use their talents and interests to develop ideas to make their city a better place. Eight-five diverse and talented volunteers, passionate about communities, organized 450 positive acts of change across the country.

“Bringing people together inspires citizen engagement for positive change.”
Known as Citizen Activators, each volunteer mobilized, engaged and supported neighbours in executing on their amazing acts from idea generation, logistics, and communications to workshop facilitation and citizen engagement. With their help 100In1Day grew along with a resounding sense of empowerment across Canada.

More than 35,000 people attended or participated in a neighbourhood act either by planning their day on the 100in1Day website or by unknowingly walking right into an activity, such as a street festival on a busy pedestrian area to a welcome party in the country’s largest train station.

“The day created opportunities, encounters and learning that would not have happened otherwise,” says Kelly Graham, 100in1Day Toronto Volunteer.

“It gave citizens the chance to show each other how good our city can be.”

The passion 100in1Day brought out in Canadians shows that people coming together to make a difference can extend well beyond one day. It can inspire people to act, build connections and capacities, develop innovative solutions, and support policy change.

The Red Swing Project stole the hearts of locals in Halifax when the swings were secretly installed in 2014. When the City suggested the swings be removed, outrage sparked a passionate Twitter campaign. Today, the red swings are a permanent fixture in Halifax.
Making outdoor teaching on a daily basis achievable and sustainable

A child’s connection to their environment is a key component to their physical, social, emotional, and cognitive health and development. Helping children build those connections and discover their natural surroundings is a focus of Evergreen’s that is made possible through green school grounds and outdoor classrooms.

Teaching outdoors in green school grounds goes a long way in helping children connect with their environment. In Canada, teaching outdoors on a daily basis throughout the year is achievable and sustainable thanks to Evergreen’s school board partnerships.

Evergreen partners with school districts across the country to create and sustain healthy and dynamic outdoor play and learning environments. Each partnership is tailored to the context and priorities of each school district. A team of expert Design Consultants lead each school district through the planning, design, engagement, installation and maintenance phases of their projects to develop a shared vision for their school grounds. Education and training programs help teachers, professionals and community members develop the skills required to leverage play and outdoor learning opportunities in consistent and sustainable green school grounds.

“Teaching outdoors daily is achievable and sustainable thanks to Evergreen’s school board partnerships.”
Since the launch of this program in 2001, Evergreen has developed 16 partnerships with the majority of them operating consistently for more than a decade – a testament to their sustained value. And in 2015, Evergreen developed new partnerships with Seven Oaks School District, Regional Municipality of York, Winnipeg School Division, York Region District School Board, and York Catholic School Board. This resulted in more than 540 schools being supported through our School Ground Greening Program and 1,416 trees and shrubs planted.

The success of these partnerships can be seen through testimonials from teachers, students, parents and principals.

Together, we are cultivating and inspiring tomorrow’s environmental champions and making an impact on the health and well-being of Canadians and the cities we call home. ✧

**Partnership benefits are many and include:**

- Better service to school communities, including access to design and teaching expertise
- Regular communication and educational opportunities
- Increased efficiency for facilities teams with more standardized processes
- Clarified roles
- Faster problem solving
- Ability to easily integrate with and complement other environmental and educational initiatives
Empowering youth through hands-on environmental action

The HSBC-Evergreen Youth Action Series is a collaboration between two organizations that strongly believe providing young people with the opportunity to participate in restoring and sustaining nature in their local communities is an important investment in our future. Through the Youth Action Series’ hands-on environmental events, youth, aged 14-21, learn about watersheds, wildlife habitat, and urban ecology in their neighbourhoods.

In 2015, the 6th annual Youth Action Series took place in Vancouver, Calgary, Toronto and Montreal and engaged 225 youth from diverse groups of under-served communities. At each workshop, students learned about their local watersheds and were empowered with hands-on skills to help protect their local environment. Students planted native trees to strengthen biodiversity, tested water from local rivers to identify aquatic organisms and possible contaminants, made locally-sourced healthy meals.

“I learned many different ways to save water, that’s something I can use for sure.”
from scratch, and learned the basics of stewardship and restoration to stabilize stream banks and prevent erosion. Students also built a connection to nature, and one another, becoming inspired to take action and make a difference in their world.

The HSBC volunteers were incredibly enthusiastic in helping students learn and jumped right in and supported the activities. The workshops were a wonderful success and a great deal of positive feedback was received from students, teachers and volunteers.

“Your team did an admirable job engaging the kids and providing a fun experience. It was great to see your team’s enthusiasm and patience in delivering such an important message, and how receptive the kids were of that message. This was my first time working with underfunded youth, and it’s easy to see the positive impact we can have. It was a real eye opener of the importance of the partnership between HSBC and Evergreen for the Youth Action Series, and I’m grateful for the opportunity to help out.” – HSBC volunteer

“Thank you for a beautiful, beautiful day. Students had great energy. Activities were well thought out and hands on. Excellent work! Loved the science instruments used for the water evaluation. Great stuff!” – Teacher

“I learned many different ways to save water, that’s something I can use for sure. Recycling apparently can save a lot of water, showering for certain amounts of time can make a huge impact. Lots of other useful tips and tricks you can use for your daily life.” – Student

Statistics

- 4700 volunteers contributed over 11875 hours
- 9030 trees and shrubs planted
- 22652 m² restored
- Stewarded 37548 (m²) of land
Hamilton City Action Campaign

The City of Hamilton is undergoing rapid and transformative change. In 2015 alone the local housing market saw the greatest net increase of any city across Canada; the City launched the renewal of its internationally renowned long-term community plan, Our Future Hamilton; and, once vacant spaces in the downtown core filled up with new restaurants, cafes and creative housing developments. Although there is a lot of excitement about the changes, this wave of growth can bring with it challenges in housing, transportation, inclusivity, and the need for new ways of involving people.

To respond to Hamilton’s identified local needs, Evergreen has been working to build capacity for the community to identify and achieve their goals, create and strengthen networks, and transform ideas into action through diverse programs, workshops, and grants.

One of Evergreen’s core focuses in 2015 was improving the City of Hamilton’s delivery of meaningful and effective community engagement in the West Harbour neighbourhoods where development is moving at an exponentially high pace. Evergreen worked with hundreds of community stakeholders to identify, implement, and evaluate a series of tools for City staff to use to increase resident awareness and involvement in their neighbourhood development.

Based on leading recommendations from the community to help address the communication and community engagement challenges, Evergreen opened the West Harbour Community Storefront, a physical space for the

“Evergreen’s Storefront is a collaborative space that is becoming a dynamic community hub.”
community to congregate, share information and build ideas for change. Located in the heart of Hamilton’s art district on James Street North, and developed through a collaborative and inclusive process, this space has become a unique and effective community hub supporting more than 10,000 visitors, serving over 80 local groups and organizations and hosting 150 meetings, events, exhibits and workshops at no cost. This 3,500 ft² former gift shop was designed, animated and sometimes even community-operated.

Evergreen continues to curate this collaborative space into a dynamic community hub. The goal is to establish a replicable, sustainable operation model that can be transferred to other neighbourhoods and beyond.

In the Storefront’s five months of operation, Evergreen:

- Hosted 20+ partnered meetings, workshops and open houses with the City of Hamilton
- Hosted 100+ Evergreen, community group, and neighbourhood association events including school exhibits, capacity-building workshops, interactive displays, marketplaces, and weekly community discussions
- Hosted a team of 20+ volunteer ‘Storefront Animators’ who share operational, program, and maintenance responsibilities
- Acted as a resource depot for the City of Hamilton and neighbourhood information
- Provided a living agenda of local issues and ideas through a 200 ft² chalk wall
- Acted as a showcase for other neighbourhoods or regions

Photo credit: Jay Carter
Vancouver community reduces ecological footprint by 12%

Neighbours in Vancouver’s Riley Park community were concerned about environment issues and decided to take the first step towards greater collective action. Led by resident Jim Boothroyd, the group of local activists launched a new urban resilience initiative – Project Green Bloc – to reduce their ecological footprint.

Project Green Bloc fills the gap between individual level and city-level change. It inspires neighbourhood groups to take action collectively to address climate change and resource consumption, all while building a stronger sense of community.

Evergreen works closely with community partners to develop and deploy meaningful urban programs, and loved the Project Green Block initiative so much it agreed to sponsor and assist in its coordination. Neighbours worked together to measure and reduce their annual footprints in creative ways. Activations included pollinator planters for local food, a community bulletin board for sharing resources, and a stunning street mural that told the story of their journey together. They also participated in DIY bike repair workshops and vegan cooking classes.

“In addition to the reduction in energy use, we built social resilience into the fabric of our community.”
The result? Collectively, the group reduced their ecological footprint by 12% in 2015. They biked and walked more, ate less meat, used less paper, and made small changes at home that reduced energy use. More importantly, participants built social resilience into the fabric of their community. Neighbours became friends and felt more connected to their communities.

Project Green Bloc came at a key point in Vancouver’s history. The City of Vancouver had been striving to achieve the sustainability goals and targets laid out in the Greenest City Action Plan. One of these targets was a 33% reduction to the City’s overall ecological footprint – a number requiring participation from all Vancouver residents, not just municipal officials. Green Bloc filled the gap between individual and policy change, catalyzing positive movement from a community platform.

Partners at the City of Vancouver, Real Estate Foundation of BC and Sitka Foundation were critical to the project’s success, which laid the foundation to scale the initiative to other communities. Four new neighbourhoods will take on the challenge in 2016, working towards a more sustainable, resilient Vancouver.

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**Vancouver By the Numbers**

- **755** cubic meters of invasive plants cleared from 13 different urban parks
- **2734** native shrubs and trees planted to restore local watershed
- **660** food trees and plants cultivated to provide meals for local children’s and senior’s programs
- **896** youth engaged and motivated through hands-on learning opportunities in nature
- **2570** volunteers participated in monthly stewardship events across Metro Vancouver
- **45** community partners and schools supported through capacity building programs and educational opportunities

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*Photo credit: Vanina Torres*
Rediscovering the Lower Don

“It is time we unlock the remarkable opportunities that lie within the magnificent ravines of Toronto.”
- Ed Burtynsky, Fine art photographer and filmmaker

Toronto’s ravines are its greatest treasure. Weaving throughout the city, they are the largest of any city in the world, providing an unparalleled escape to nature where people can explore the ecology, history and culture of Toronto. However, this landscape has been largely ignored throughout Toronto’s recent history and has periodically been a dumping ground or a transportation corridor.

Recognizing the ravines as significant assets to the city and its surrounding regions, Evergreen has been working with local partners to build support.

“Community leaders came together in a design exploration that resulted in a powerful new vision for the Don River Valley Park.”
to revitalize the ravines and the Lower Don. In July 2015 Evergreen held a series of public festivals to familiarize local citizens with the Lower Don and in November 2015, Evergreen convened a design charrette to elevate the vision for the Valley into a bolder, more compelling city-building idea. More than 70 professionals and students participated in a three-day design exploration to “reimagine the Don Valley neighbourhood”. A powerful new vision for a Don River Valley Park emerged that included:

- Improving connectivity and movement in the Lower Don through infrastructure projects such as bridges, gateways and trails
- Commissioning public art that is ecologically and culturally in tune with the Lower Don to foster active social engagement, community involvement and interaction
- Restoring the ecological integrity of the Don River to make travel on the trails an invigorated experience, transforming this artery into a destination for both residents and visitors

Ultimately, Evergreen’s goal is to increase the number of people who care about the Don Valley and are active stewards in its restoration. As more people become familiar with this great resource, they will help ensure its preservation and enhancement, and restore the river to a healthy, living state.

Evergreen’s new Don River Valley Park project is a partnership with the City of Toronto and the Toronto and Region Conservation Authority. It involves extensive engagement with community stakeholders, including Waterfront Toronto and Ryerson University.

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**Statistics**

- **11,000** hectare ravine system
- **200-hectare** Don River Valley Park
- **250,000** residents have the Lower Don as their backyard
Financial Statements
Statement of Financial Position
December 31, 2015, with comparative information for 2014

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For copies of the full audited financial statements, please visit: evergreen.ca/downloads/pdfs/Evergreen_FS_2015.pdf
## Statement of Operations and Changes in Fund Balances

Year ended December 31, 2015, with comparative information for 2014

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</tr>
<tr>
<td>Salaries &amp; benefits</td>
<td>2,530,986</td>
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<td>–</td>
</tr>
<tr>
<td>Program costs</td>
<td>3,129,882</td>
<td></td>
<td>–</td>
</tr>
<tr>
<td>Communication &amp;</td>
<td>665,929</td>
<td></td>
<td>–</td>
</tr>
<tr>
<td>Marketing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>6,326,797</td>
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<td></td>
</tr>
<tr>
<td>Evergreen Brick</td>
<td></td>
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</tr>
<tr>
<td>Works Programs</td>
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<td></td>
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</tr>
<tr>
<td>Salaries &amp; benefits</td>
<td>2,236,765</td>
<td></td>
<td>–</td>
</tr>
<tr>
<td>Cost of sales,</td>
<td>2,310,938</td>
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<td>–</td>
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<tr>
<td>services &amp; programs</td>
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<tr>
<td>Property management</td>
<td>883,164</td>
<td></td>
<td>–</td>
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<tr>
<td></td>
<td>5,430,867</td>
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<tr>
<td>Administration &amp;</td>
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</tr>
<tr>
<td>Fundraising</td>
<td>1,142,557</td>
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<tr>
<td>Office &amp; administration</td>
<td>1,267,112</td>
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</tr>
<tr>
<td>Interest</td>
<td>–</td>
<td></td>
<td>137,333</td>
</tr>
<tr>
<td>Amortization</td>
<td>–</td>
<td></td>
<td>2,951,252</td>
</tr>
<tr>
<td></td>
<td>2,409,669</td>
<td></td>
<td>3,088,585</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>of revenue over</td>
<td>230,962</td>
<td></td>
<td>(427,617)</td>
</tr>
<tr>
<td>expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund balances,</td>
<td>851,800</td>
<td></td>
<td>(2,636,898)</td>
</tr>
<tr>
<td>beginning of the year</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interfund transfers</td>
<td>(815,931)</td>
<td></td>
<td>554,396</td>
</tr>
<tr>
<td></td>
<td>266,831</td>
<td></td>
<td>(2,510,119)</td>
</tr>
</tbody>
</table>

For copies of the full audited financial statements, please visit: evergreen.ca/downloads/pdfs/Evergreen_FS_2015.pdf
## Statement of Cash Flows

**year ended December 31, 2015, with comparative information for 2014**

<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
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<td></td>
</tr>
<tr>
<td><strong>Operating Activities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Excess (deficiency) of revenue over expenses</td>
<td>$230,962</td>
<td>$(427,617)</td>
<td>$(191,551)</td>
<td>$(388,206)</td>
<td>$400,782</td>
<td>$(430,289)</td>
<td>$(158,545)</td>
<td>$(188,052)</td>
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<tr>
<td>Items not involving cash:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortization of capital assets</td>
<td>–</td>
<td>$2,951,252</td>
<td>$272,114</td>
<td>$3,223,366</td>
<td>–</td>
<td>$2,951,252</td>
<td>$239,412</td>
<td>$3,190,664</td>
</tr>
<tr>
<td>Amortization of deferred capital contributions</td>
<td>–</td>
<td>$(2,660,968)</td>
<td>$(87,805)</td>
<td>$(2,748,773)</td>
<td>–</td>
<td>$(2,660,968)</td>
<td>$(87,402)</td>
<td>$(2,748,370)</td>
</tr>
<tr>
<td></td>
<td>$230,962</td>
<td>$(137,333)</td>
<td>$(7,242)</td>
<td>$86,387</td>
<td>$400,782</td>
<td>$(140,005)</td>
<td>$(6,535)</td>
<td>$254,242</td>
</tr>
<tr>
<td>Change in non-cash operating working capital:</td>
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<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Accounts and pledges receivable</td>
<td>$(94,631)</td>
<td>$96,937</td>
<td>–</td>
<td>$2,306</td>
<td>$(124,207)</td>
<td>$642,479</td>
<td>–</td>
<td>$518,272</td>
</tr>
<tr>
<td>Prepaid expenses &amp; other</td>
<td>$(64,492)</td>
<td>–</td>
<td>–</td>
<td>$(64,492)</td>
<td>$(30,752)</td>
<td>–</td>
<td>–</td>
<td>$(30,752)</td>
</tr>
<tr>
<td>Accounts payable &amp; accrued liabilities</td>
<td>$178,169</td>
<td>–</td>
<td>–</td>
<td>$178,169</td>
<td>$73,904</td>
<td>–</td>
<td>–</td>
<td>$73,904</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>$(617,084)</td>
<td>–</td>
<td>–</td>
<td>$(617,084)</td>
<td>$(1,155,792)</td>
<td>–</td>
<td>–</td>
<td>$(1,155,792)</td>
</tr>
<tr>
<td></td>
<td>$(367,076)</td>
<td>$(40,396)</td>
<td>$(7,242)</td>
<td>$(414,714)</td>
<td>$(836,065)</td>
<td>$502,474</td>
<td>$(6,535)</td>
<td>$(340,126)</td>
</tr>
<tr>
<td><strong>Financing Activities</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Repayment on long-term debt</td>
<td>–</td>
<td>$(614,000)</td>
<td>$(52,040)</td>
<td>$(666,040)</td>
<td>–</td>
<td>$(605,474)</td>
<td>$(71,340)</td>
<td>$(676,814)</td>
</tr>
<tr>
<td>Interfund transfers</td>
<td>$(815,931)</td>
<td>$554,396</td>
<td>$261,535</td>
<td>–</td>
<td>$61,168</td>
<td>$(552,373)</td>
<td>$491,205</td>
<td>–</td>
</tr>
<tr>
<td></td>
<td>$(815,931)</td>
<td>$(59,604)</td>
<td>$209,495</td>
<td>$(666,040)</td>
<td>$61,168</td>
<td>$(1,157,847)</td>
<td>$419,865</td>
<td>$(676,814)</td>
</tr>
<tr>
<td><strong>Investing Activities</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Decrease in short-term investments</td>
<td>$672,454</td>
<td>–</td>
<td>–</td>
<td>$672,454</td>
<td>$371,857</td>
<td>–</td>
<td>–</td>
<td>$371,857</td>
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<tr>
<td>Deposit returned</td>
<td>–</td>
<td>$100,000</td>
<td>–</td>
<td>$100,000</td>
<td>–</td>
<td>$200,000</td>
<td>–</td>
<td>$200,000</td>
</tr>
<tr>
<td>Capital assets recoveries (additions)</td>
<td>–</td>
<td>–</td>
<td>$(214,553)</td>
<td>$(214,553)</td>
<td>–</td>
<td>$355,877</td>
<td>$(413,330)</td>
<td>$(57,453)</td>
</tr>
<tr>
<td>Deferred capital contributions received</td>
<td>–</td>
<td>–</td>
<td>$12,000</td>
<td>$12,000</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Decrease in long-term receivable</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>$104,187</td>
<td>–</td>
<td>$104,187</td>
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<tr>
<td></td>
<td>$672,454</td>
<td>$100,000</td>
<td>$(202,553)</td>
<td>$569,901</td>
<td>$371,857</td>
<td>$660,064</td>
<td>$(413,330)</td>
<td>$618,591</td>
</tr>
<tr>
<td>Increase (decrease) in cash</td>
<td>$(510,553)</td>
<td>–</td>
<td>$(300)</td>
<td>$(510,853)</td>
<td>$(403,040)</td>
<td>$4,691</td>
<td>–</td>
<td>$(398,349)</td>
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<tr>
<td>Cash, beginning of year</td>
<td>$958,489</td>
<td>$4,791</td>
<td>$350</td>
<td>$963,630</td>
<td>$1,361,529</td>
<td>$100</td>
<td>$350</td>
<td>$1,361,979</td>
</tr>
<tr>
<td><strong>Cash, end of year</strong></td>
<td>$447,936</td>
<td>$4,791</td>
<td>$50</td>
<td>$452,777</td>
<td>$958,489</td>
<td>$4,791</td>
<td>$350</td>
<td>$963,630</td>
</tr>
</tbody>
</table>

**Supplemental cash flow information:**
- Capital assets acquired through obligations under capital leases
  - –

For copies of the full audited financial statements, please visit: [evergreen.ca/downloads/pdfs/Evergreen_FS_2015.pdf](http://evergreen.ca/downloads/pdfs/Evergreen_FS_2015.pdf)
Leadership Team
Boards of Directors

Helen Burstyn, Board Chair
George F. Dark, FCSLA, ASLA, Chair Emeritus
Cameron Charlebois, Vice Chair, Chair, Governance and Nominations Committee
Anne Brace, MBA, CPA-CA, Vice Chair, Treasurer, Chair, Finance and Audit Committee
John D. Coyne, Secretary
Joyce Barretto
Julie Bowen
Andy Chisholm
Alan Dean
Saleem Dedhar
Renée Gomes
Andrew Graham
Andy Macaulay
Jamison Steeve

Senior Team

Geoff Cape, Founder and Chief Executive Officer
Seana Irvine, Chief Operating Officer
Sarah Heynen, Chief Development Officer (Maternity leave: Sept 2014 – Sept 2015)
Cam Collyer, Executive Director, Programs
John Brodhead, Executive Director, CityWorks
Manissa Patel, Chief Finance Officer
Our Supporters
National Title Partner
Toyota Canada Inc.

Title Supporter of Evergreen Greenspace Program
HSBC Bank Canada

$500,000+
Ontario Ministry of Municipal Affairs & Housing

$100,000–$499,999
407 Express Toll Route
City of Hamilton
Duncan & Rochelle Jackman
Frances and Timothy Price
George Cedric Metcalf Charitable Foundation
Laurie Thomson and Andrew Chisholm
Lyle Shantz Hallman Charitable Foundation
Manulife
Ontario Ministry of Economic Development and Innovation
RBC Foundation
Robin and David Young
Walmart Canada Corporation

$50,000–$99,999
Bill and Janet Young
Canon Canada Inc.
CRH Canada Inc.
David and Fiona Berry
Environment and Climate Change Canada
Hamilton Community Foundation
Hain Celestial Canada
Independent Electricity System Operator
Joannah and Brian Lawson
Kellogg Canada Inc.
Mizwi Biik Aboriginal Employment and Training Centre
PortsToronto
TD Bank Financial Group
TD Friends of the Environment Foundation
The J.W. McConnell Family Foundation
The Ontario Trillium Foundation
United Way Toronto & York Region

$25,000–$49,999
Accenture
Andrew and Valerie Pringle
BlueSky Properties Charitable Foundation
Capital One Services (Canada) Inc.
CIBC
City of North Vancouver
Earth's Own Food Company Inc.
Echo Foundation
Elisa Nuyten & David Dime
Martha L. Rogers
Moneris Solutions
Mountain Equipment Co-op
Muskoka Brewery Inc.
Ontario Federation of Indigenous Friendship Centres
Service Canada
The Atkinson Charitable Foundation
Toronto Foundation

$10,000–$24,999
Anne and John Brace
Air Miles for Social Change
Avana Capital Corporation
Alan Dean & Colleagues at Brookfield
Bullfrog Power Inc.
Bullitt Foundation
CAA South Central Ontario
Chair-man Mills Inc
City of Markham
City of Toronto, Transportation Services
Deloitte
Diageo Canada Inc.
Divine Furniture Rental
Google Canada
Hydro One
IBM Canada Ltd.
Intact Financial Corporation
Koru Distribution
Mulmer Services Ltd.
Natural Sciences and Engineering Research Council of Canada
Ontario Home Builders Association
Ontario Ministry of the Environment and Climate Change
Primus Telecommunications Canada Inc.
Rosanne Berry and Stephen Young
Ryerson University
Sitka Foundation
Staples Advantage Canada
Anonymous
The Catherine and Maxwell Meighen Foundation
The Community Foundation of Mississauga
The McColl-Early Foundation
The McLaughlin Family
The Nixon Charitable Foundation
The Winnipeg Foundation
Tippet Foundation
Vancouver Foundation
Vega
Woodbine Entertainment Group
WWF-Canada Loblaw Water Fund
Zipcar Canada Inc.

$1,000–$9,999
ACE Bakery
Amy Chow
Andrew D. Gray
Andrew Graham & Geeta Yadav
Anne Sutherland and Andy Macaulay
Alan Webster
Bassett & Walker Int., Inc.
Bentall Kennedy (Canada) LP
BMO Bank of Montreal - Bank Street Branch
Brickworks Ciderhouse
Cameron Charlebois
Cambridge Group of Clubs
Canada Mortgage and Housing Corporation
Caley Taylor
car2go
Chocosol
Citizen Catering
Citizenship and Immigration Canada
City of Brampton
City of Vancouver, Board of Parks and Recreation
Collombin Family Fund, at the Toronto Foundation
COBS Bread
Jean and David Hackett
Decor & More Inc.
Dianne Saxe
Dianne Zamborsky
Dillon’s Distillery
ECHOage.com
Economical Insurance
Eden Foods, Inc.
Edith Lando Charitable Foundation
Enwave District Energy Ltd.
F.K. Morrow Foundation
FortisBC Energy Inc.
General Mills Canada Corporation
Grad Family Foundation
Global Philanthropy Partnership
Habitat Conservation Trust Fund – Public
Conservation Assistance Fund
Harmony Organic
Hermès Canada
Helen Burstyn
Holt Renfrew & Co. Ltd.
Howard & Diane Taylor Fund, at the
Toronto Foundation
Intrepid Travel
Jacqueline Allard
Jan Ruby and Mary Thomson
Jason Ryder
Jarden Consumer Solutions
Jeffrey Kreklewich
Johansen-Larsen Foundation
John Agozzino
Julie Bowen
Julien Perez
Karen Zeppa and John Coyne
Kelly L. Moffatt
Kim and Lea Sanderson
Kristin Jenkins
Lantic Inc
Langer Foundation
Laser Reproductions
Mette Designs Inc.
Michael Green Architecture Inc.
National Bank Financial Inc.
Nick Haros
Nina-Marie E. Lister
Ontario Automotive Recyclers Association
Onward Manufacturing
Ontario Ministry of Transportation
Ontario Seniors’ Secretariat
Paul Pidcock
Peter Beynon
Peter and Katherine Seybold
Pommies Dry Cider
Polina Samson-Doel
Q Ideas Inc
Robert and Mary Pat Armstrong
Robert and Joan Wright
Sherry Taylor Drew and Edward Drew
Ship & Anchor
Shum Vourkoutiotis Fund at Toronto
Foundation
Star Security Inc.
Stratus Vineyards
Stephen Howe
Temple Lifestyle
TerraCycle Inc.
The Bradstreet Family Foundation
The Cadillac Fairview Corporation Limited
Torstar Corporation
The Maytree Foundation
The Midloch Foundation
The Newall Family Foundation Trust
The Real Estate Foundation of BC
Thomas Scoon
Toronto Real Estate Board
Traffik Group
Valerie Laflamme
Victoria Foundation
Wine Country Ontario
Xceed Mortgage Corporation